



**COOPERATIVE
STRATEGIES**

COMPLETE FINANCIAL & DEMOGRAPHIC PLANNING FOR EDUCATION

NORFOLK PUBLIC SCHOOLS

ENROLLMENT PROJECTIONS REPORT

MARCH 5, 2018

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ACKNOWLEDGMENTS

On behalf of Cooperative Strategies, we would like to extend our appreciation to the Norfolk Public Schools for the opportunity to assist them in developing this Enrollment Projections Report. As a planning team, we hope that this document will serve the Norfolk Public Schools for years to come.

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EXECUTIVE SUMMARY

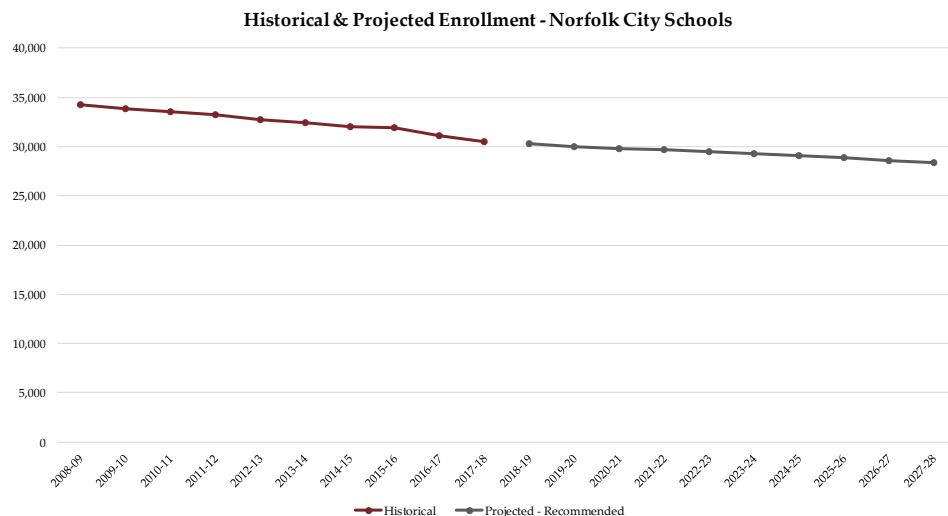
The enrollment projections for the Norfolk Public Schools included in this report were developed using the cohort survival methodology and Cooperative Strategies' custom enrollment projection software, S.T.E.P. [Student Trends & Enrollment Projections]. This custom software was developed in collaboration with The Ohio State University and is based on industry best practices as well as the national experience Cooperative Strategies has with schools, school districts/divisions, and state agencies.



The projections presented in this report are meant to serve as a planning tool for the future, and represent the most likely direction of the Division. Enrollment projections were developed by analyzing the following data:

- Live birth data
- Historical enrollment by attendance boundary, by grade
- Census data
- Building permits

Enrollment in the Norfolk Public Schools has decreased by 3,741 students since the 2008-09 school year. Based on the cohort survival methodology, enrollment is projected to decrease over the next ten years.



As with any projection, the Division should pay close attention to the variables associated with determining enrollment projections discussed in this document. Any one or more of these factors can increase or decrease enrollment within the Norfolk Public Schools. It is recommended that the data contained in this report be reviewed on an annual basis to determine how more recent trends will impact both the enrollment and any new housing development.

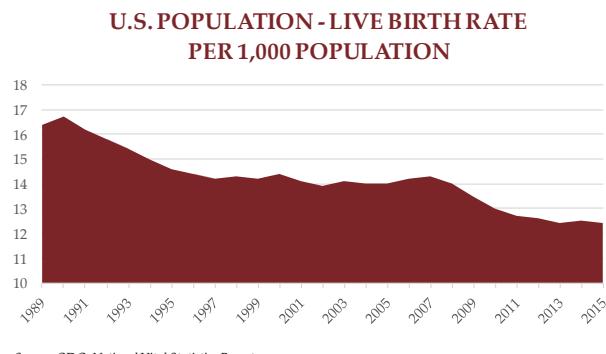
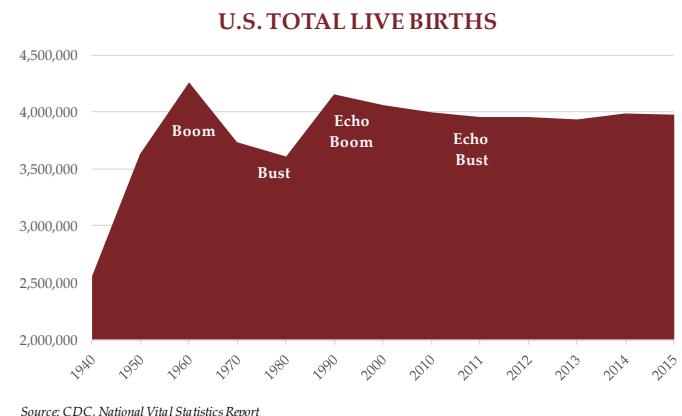
NOTABLE OBSERVATIONS

- Historical PK enrollment does not follow a trend but is based on funding and space availability within the Division. Projected PK enrollment does not follow the cohort survival method but is based on the current 2017-18 PK enrollment of 1,923 students.
- While the number of PK-5 students in the Larchmont Elementary boundary increased by approximately 8% over the last 10 years, it decreased by approximately 4% over the last 5 years.
- While the number of PK-5 students in the Larrymore Elementary boundary decreased by approximately 4% over the last 10 years, it increased by approximately 3% over the last 5 years.
- While the number of students in the Oceanair Elementary boundary decreased by approximately 3% over the last 10 years, it increased by approximately 6% over the last 5 years.
- While the number of students in the Richard Bowling Elementary boundary decreased by approximately 4% over the last 10 years, it increased by approximately 15% over the last 5 years.
- While the number of students in the Taylor Elementary boundary increased by approximately 25% over the last 10 years, it decreased by approximately 6% over the last 5 years.
- While the number of students in the Granby High boundary decreased by approximately 7% over the last 10 years, it increased by approximately 8% over the last 5 years.
- While the number of students in the Maury High boundary decreased by approximately 14% over the last 10 years, it increased by approximately 9% over the last 5 years.
- While the number of students in the Norview High boundary decreased by approximately 9% over the last 10 years, it increased by approximately 1% over the last 5 years.
- On average, the Division's PK-12 enrollment decreased by approximately 1.3% each year over the last 10 years. While K-5 enrollment decreased between approximately 0 and 2.9% each year over the last 10 years; 6-8 enrollment varied between decreasing approximately 2.3% and increasing 1.9% over the last 10 years; and 9-12 enrollment varied between decreasing approximately 4.7% and increasing approximately 1.1% over the last 10 years.

ENROLLMENT PROJECTION METHODOLOGY

Introduction

Tracing the landscape of the country's public school enrollment back over the past fifty years reveals demographic, economic, and social changes. The United States as a whole continues to undergo major shifts in public student enrollment, due in large part to past events including the baby boom, the availability and use of birth control, and the development of suburbs. The baby boom of the late 1940s and 50s was followed by the baby bust of the 1960s and 70s. This gave rise to the echo baby boom of the 1980s.



(per 1,000) in 2015.

Nationwide, districts/divisions have experienced the effects of the echo baby bust of the 1990s. From the 1950s to the 1970s, a dramatic downsizing of the family unit occurred. A direct result was the declining school enrollment of the 1970s and 1980s. As of the 2010 Census, the size of a family was at an all-time low of 3.14 persons. The live birth rate increased for the first time in several years in 1998 and increased again in 2000. However, the birth rate resumed a descending pattern in 2001 and reached an all-time low of 12.4

When projecting future enrollments, it is vital to track the number of live births, the amount of new housing activity, and the change in household composition. In addition, any of the following factors could cause a significant change in projected student enrollment:

- Boundary adjustments
- New school openings
- Changes / additions in program offerings
- Preschool programs
- Change in grade configuration
- Interest rates / unemployment shifts
- Intra- and inter-division transfer
- Magnet / charter / private school opening or closure
- Zoning changes
- Unplanned new housing activity
- Planned, but not built, housing
- School voucher programs
- School closures

Obviously, certain factors can be gauged and planned for far better than others. For instance, it may be relatively straightforward to gather housing data from local builders regarding the total number of lots in a planned subdivision and calculate the potential student yield. However, planning for changes in the unemployment rate, and how these may either boost or reduce public school enrollment, proves more difficult. In any case, it is essential to gather a wide variety of information in preparation for producing enrollment projections.

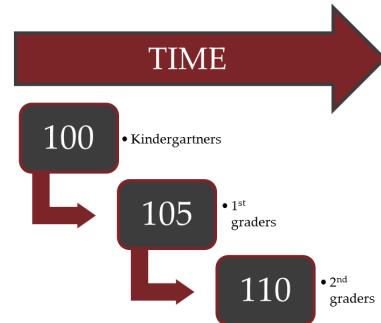
When looking ahead at a school district/division's enrollment over the next two, five, or ten years, it is helpful to approach the process from a global perspective. For example: How many new homes have been constructed each year? How many births have occurred each year in relation to the resident population? Is housing experiencing a turnover—if so, what is the composition of families moving in/out? Are more or less students attending private school or being home-schooled? What has the unemployment rate trend been over the past ten years? What new educational policies are in place that could affect student enrollment figures?

The cohort survival methodology is often used to answer these questions and is standard throughout the educational planning industry. The enrollment projections developed for the Norfolk Public Schools were developed using the cohort survival method.

Cohort Survival Method

The cohort survival methodology (sometimes referred to as the grade progression ratio method) is a widely used enrollment projection model that is used by many school districts/divisions and state and federal agencies to project K-12 enrollment.

A cohort is a group of persons [in this case, students]. The cohort survival enrollment projection methodology uses historic live birth data and historic student enrollment to “age” a known population or cohort throughout the school grades. For instance, a cohort begins when a group of kindergarteners enrolls in grade K and moves to first grade the following year, second grade the next year, and so on.



A “survival ratio” is developed to track how this group of students increased or decreased in number as they moved through the grade levels. By developing survival ratios for each grade transition [i.e. 2nd to 3rd grade] over a ten year period of time, patterns emerge. A projection ratio for each grade transition is developed based on analysis of the survival ratios. The projections are used as a multiplier in determining future enrollment.

For example, if student enrollment has consistently increased from the 8th to the 9th grade over the past ten years, the survival ratio would be greater than 100% and could be multiplied by the current 8th grade to develop a projection for next year’s 9th grade. This methodology can be carried through to develop ten years of projection figures. Because there is not a grade cohort to follow for students coming into kindergarten, resident live birth counts are used to develop a birth-to-kindergarten survival ratio. Babies born five years previous to the kindergarten class are compared in number, and a ratio can be developed to project future kindergarten enrollments.

The cohort survival method is useful in areas where population is stable [relatively flat, growing steadily, or declining steadily], and where there have been no significant fluctuations in enrollment, births, and housing patterns from year to year. The cohort survival methodology inherently considers the net effects of factors such as migration, housing, dropouts, transfers to and from charter schools, open enrollment, and deaths. This methodology does not assume changes in policies, program offerings, or future changes in housing and migration patterns.

U.S. CENSUS

According to the U.S. Census Bureau, the population in Norfolk, Virginia increased from 234,403 to 242,803, or approximately 4 percent, between the 2000 and 2010 Census.

In terms of school-aged children [5-19], the population decreased by 5,646, or 11 percent. The under age 5 population decreased from 16,546 to 16,494, or less than 1 percent.

The median age of a Norfolk Virginia resident is 29.7, an increase of 0.1 years since the 2000 Census.

The average household size decreased from 2.45 to 2.43. The average family size decreased from 3.07 to 3.06.

The number of total housing units increased in tandem with the number of occupied and vacant housing units.

The table to the right provides a comparison of the 2000 and 2010 U.S. Census data.

NORFOLK, VA U.S. CENSUS		
Subject	2000	2010
Total population	234,403	242,803
SEX AND AGE		
Male	119,830	125,797
Female	114,573	117,006
Under 5 years	16,546	16,494
5 to 19 years	50,506	44,860
20 to 64 years	141,819	158,653
65 years and over	25,532	22,796
Median age (years)	29.6	29.7
RACE		
One Race	97.5%	96.4%
White	48.4%	47.1%
Black or African American	44.1%	43.1%
American Indian and Alaska Native	0.5%	0.5%
Asian	2.8%	3.3%
Native Hawaiian and Other Pacific Islander	0.1%	0.2%
Some Other Race	1.7%	2.2%
Two or More Races	2.5%	3.6%
Hispanic or Latino	3.8%	6.6%
DEMOGRAPHICS		
Average household size	2.45	2.43
Average family size	3.07	3.06
HOUSING OCCUPANCY		
Total housing units	94,416	95,018
Occupied housing units	86,210	86,485
Vacant housing units	8,206	8,533

Source: U.S. Census

GENERAL DEMOGRAPHICS

The following information represents block group estimates and projections created from market research and U.S. Census data obtained from the Environmental Systems Research Institute [ESRI]. ESRI provides a yearly update to their demographic data in increments of five years. To make updates to their demographic data set, they use American Community Survey [ACS] data that takes a series of monthly sample surveys but only from areas with populations of 65,000 or more. One year of ACS data is a period estimate as a twelve-month average, rather than a single point in time.

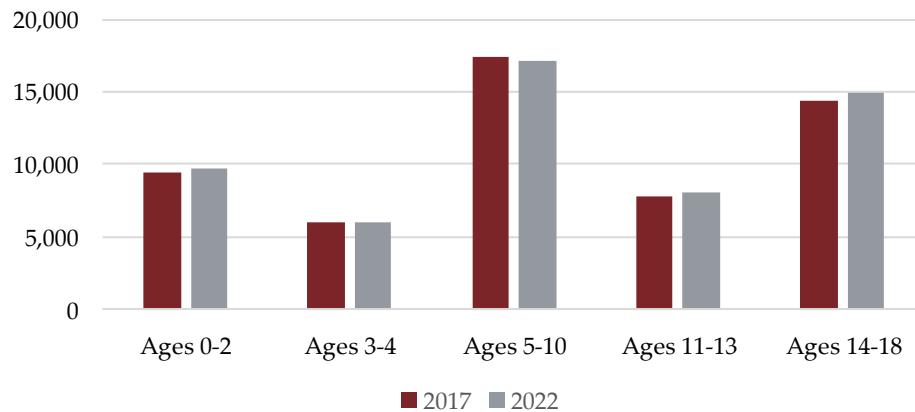
According to the ESRI estimates, the total population of Norfolk, Virginia is projected to increase over the next five years. As illustrated in the table below, the number of children, ages 5-18, is projected to increase by 582 children.

**NORFOLK CITY
POPULATION ESTIMATES**

Age	2017	2022
Ages 0-2	9,435	9,726
Ages 3-4	6,023	6,066
Ages 5-10	17,372	17,076
Ages 11-13	7,768	8,105
Ages 14-18	14,448	14,989
Ages 5-18	39,588	40,170
Total Population	248,958	253,342

Source: ESRI BIS

**NORFOLK CITY
POPULATION ESTIMATES**



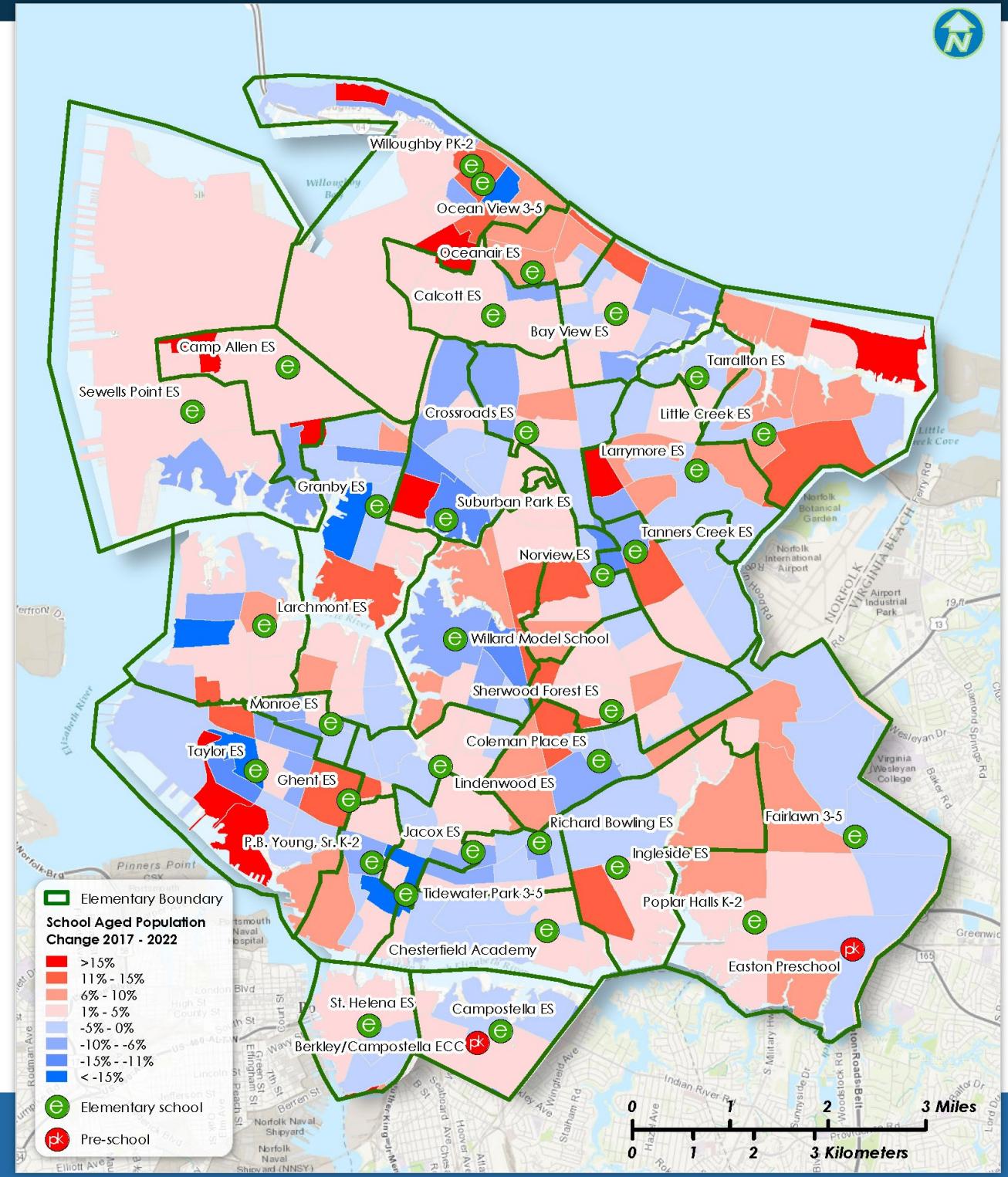
NORFOLK PUBLIC SCHOOLS ESTIMATED SCHOOL AGED POPULATION GROWTH 2017-22

The map on the following page shows school age population change in the U.S. Census block groups within the Norfolk Public Schools boundary. Population changes are based on 2017 and 2022 estimates.

A block group is defined by the U.S. Census Bureau as, “a statistical division of a census tract, generally defined to contain between 600 and 3,000 people and 240 and 1,200 housing units, and the smallest geographic unit for which the Census Bureau tabulates sample data.”



NPS Elementary Schools & School-Aged Population Change, 2017 to 2022

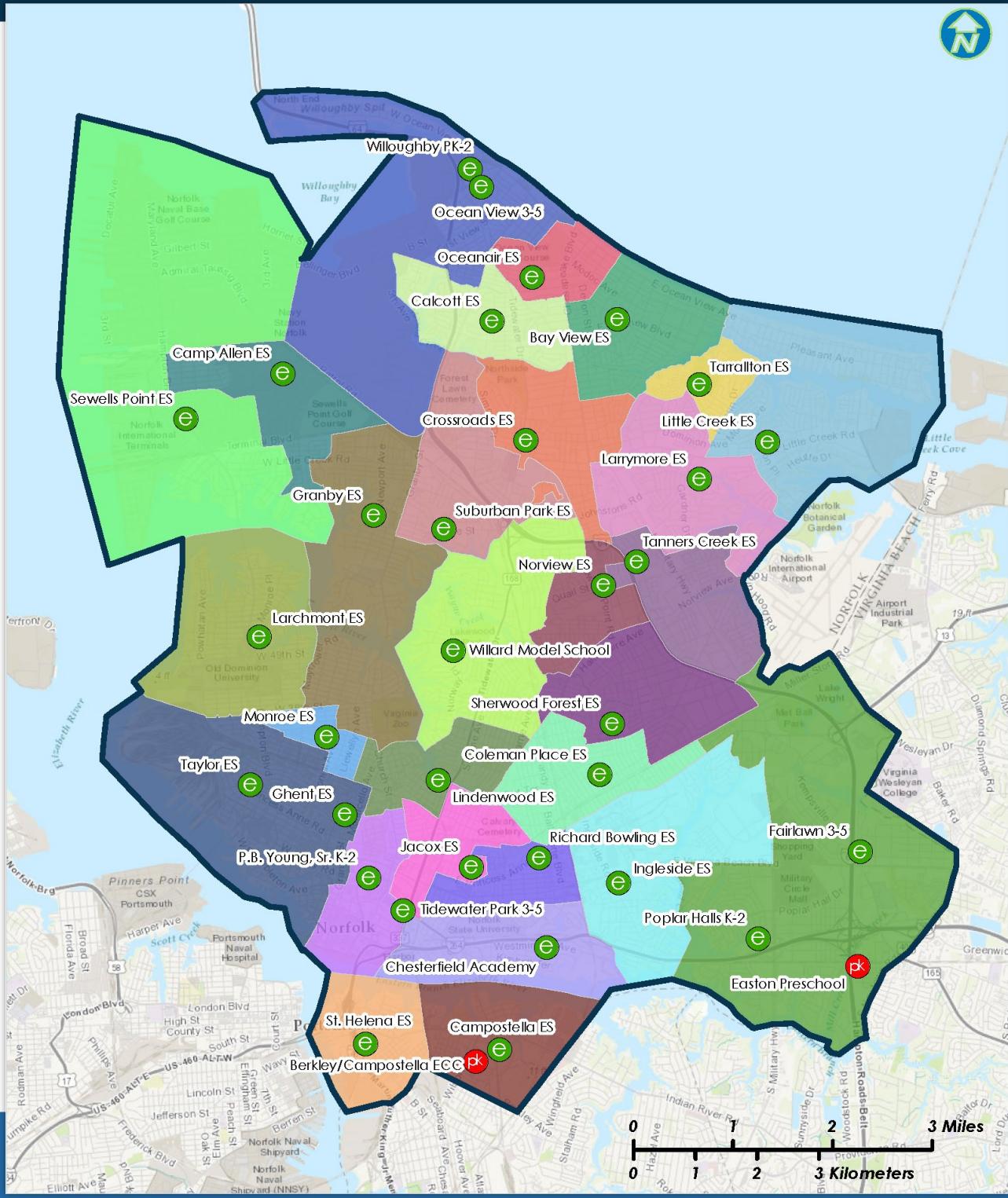


NORFOLK PUBLIC SCHOOLS SCHOOL ATTENDANCE BOUNDARIES MAPS

The maps on the following pages show the Division's current boundary structure followed by the middle school boundary structure for the 2018-19 school year.

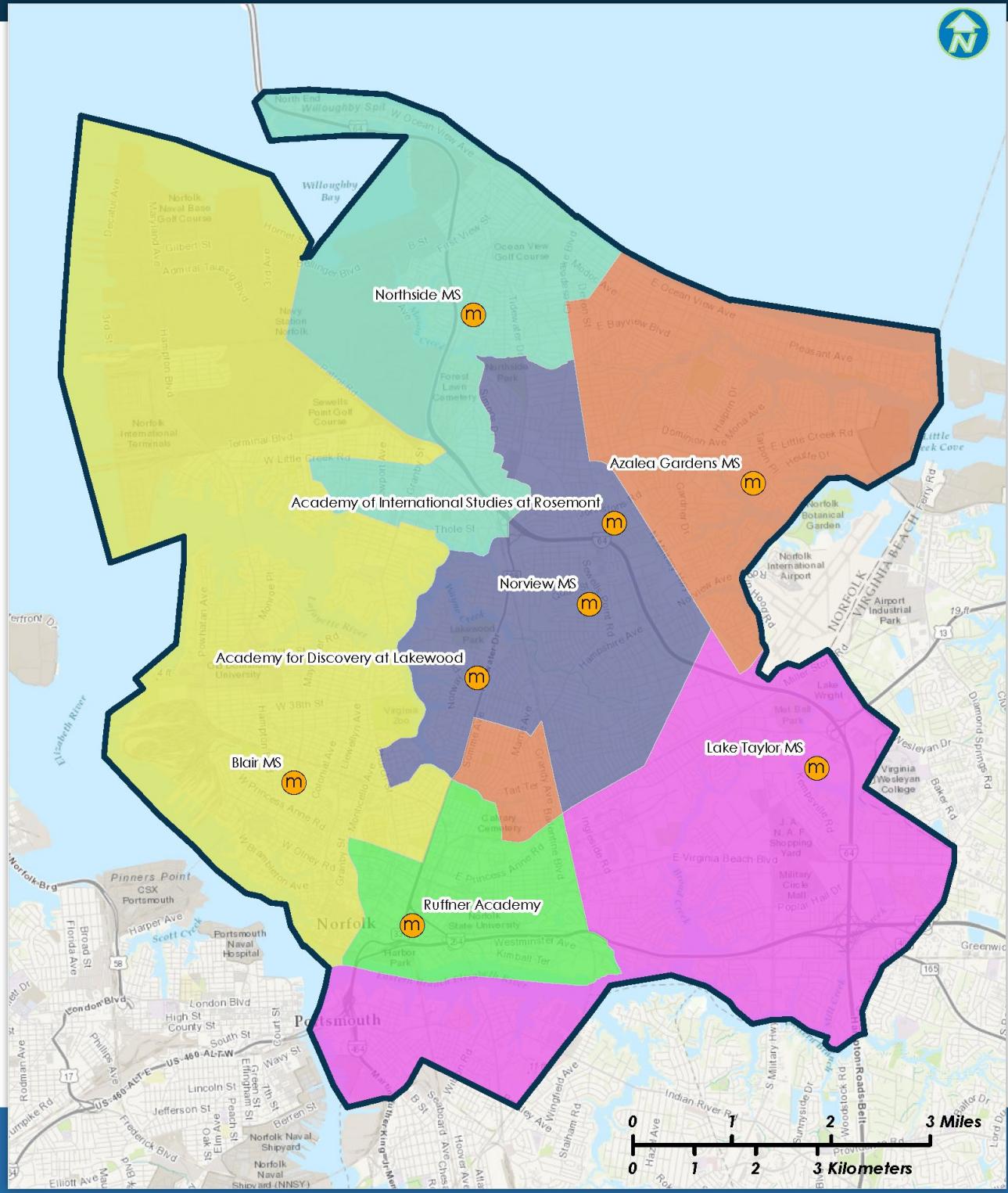


Norfolk Public Schools Elementary Attendance Boundaries, SY 2017-18



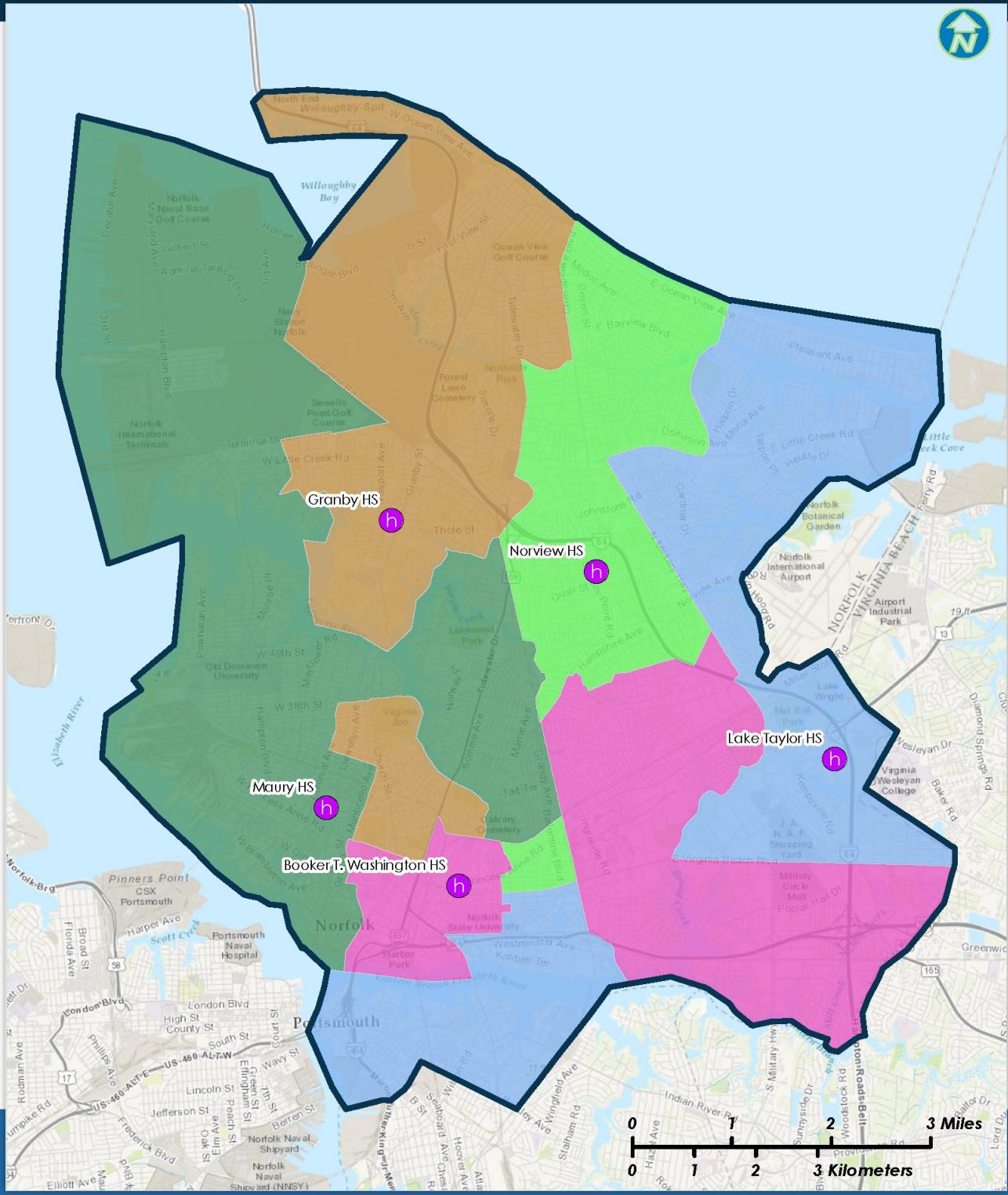


Norfolk Public Schools Middle School Attendance Boundaries, SY 2017-18



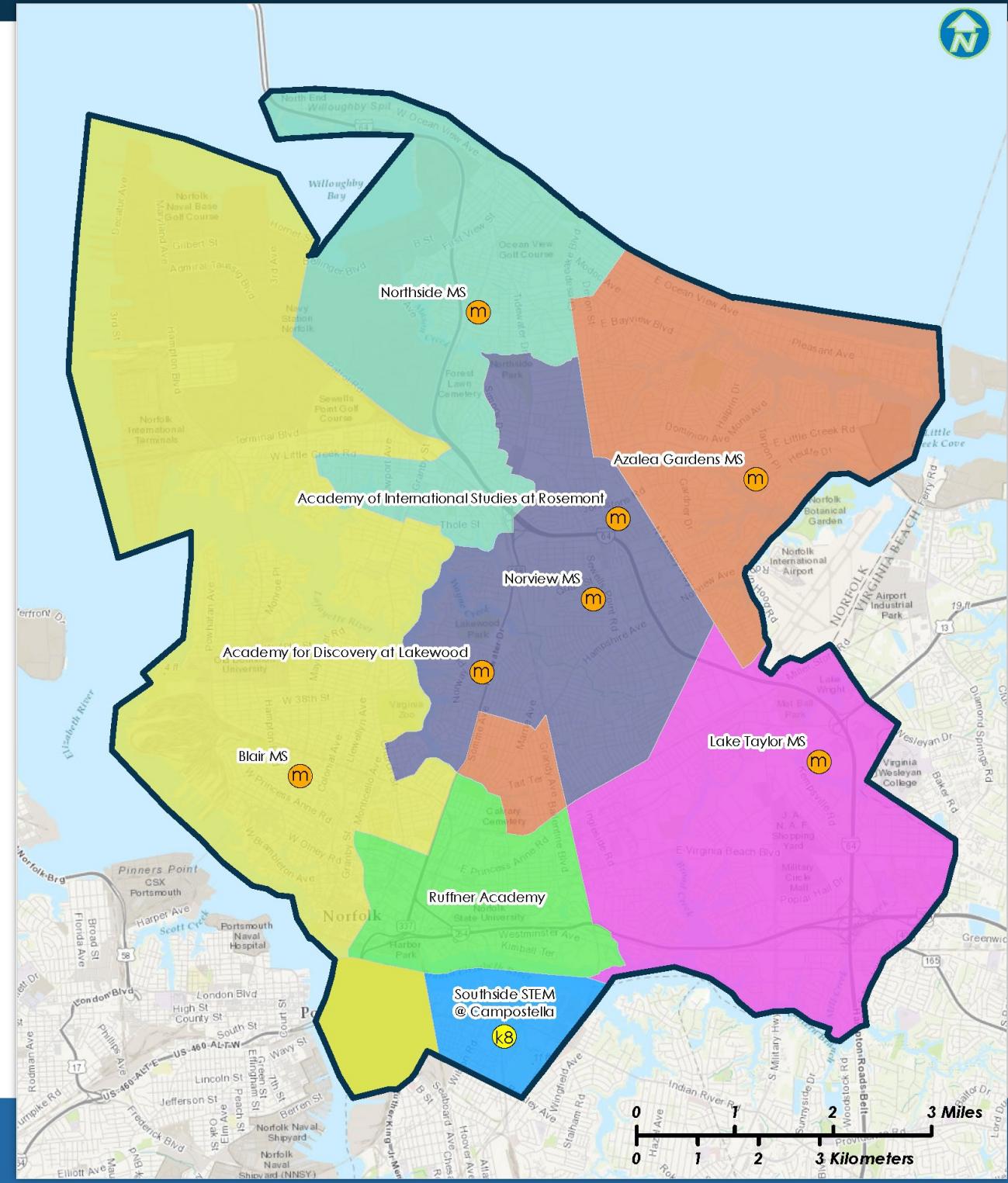


Norfolk Public Schools High School Attendance Boundaries, SY 2017-18





Norfolk Public Schools Middle School Attendance Boundaries, SY 2018-19



HOUSING DATA

Housing development and building permits are tracked to determine their effect on student enrollment. The table and charts below illustrates the number of single and multi-family building permits issued in Norfolk, Virginia since 2000.

It should be noted that there is major re-development occurring in the Division on areas of dense housing that may impact future enrollment. Enrollment should be closely monitored.

BUILDING PERMITS

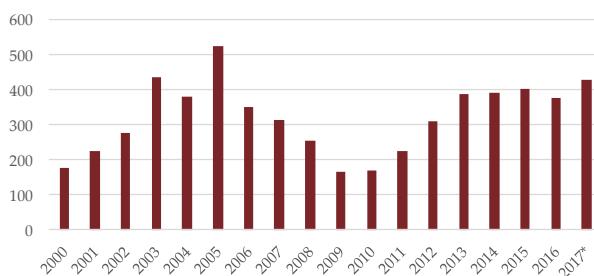
NORFOLK, VA

Year	Single-Family	Multi-Family
2000	177	110
2001	227	181
2002	276	341
2003	437	334
2004	382	387
2005	526	657
2006	351	194
2007	313	36
2008	257	564
2009	165	422
2010	171	133
2011	225	294
2012	311	185
2013	389	602
2014	393	257
2015	405	526
2016	378	667
2017*	429	204

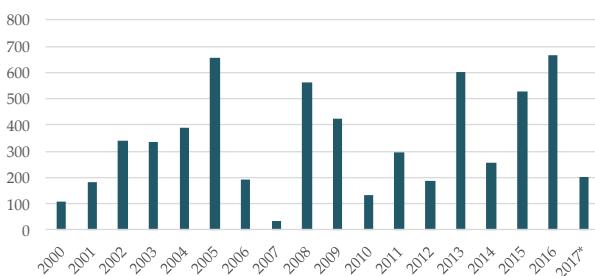
Source: SOCDS Building Permits Database

*preliminary

NORFOLK, VA SINGLE-FAMILY BUILDING PERMITS



NORFOLK, VA MULTI-FAMILY BUILDING PERMITS



LIVE BIRTH DATA

Utilization of live birth data is recommended when projecting future kindergarten enrollments. This data provides a helpful overall trend. Large bubbles in birth counts, either up or down, can also be planned for or anticipated by the Division.

In addition, the live birth counts are used in determining a birth-to-kindergarten and birth-to-first grade survival ratio. This ratio identifies the percentage of children born in a representative area who attend kindergarten and first grade in the Division five and six years later. The survival ratios for birth-to-kindergarten, birth-to-first grade, as well as grades 1-12 can be found on the following page.

Data is arranged by the residence of the mother. For example, if a mother lives in Norfolk but delivers her baby in Virginia Beach, the birth is counted in Norfolk. Live birth counts are different from live birth rates. The live birth count is simply the actual number of live births. A birth rate is the number of births per 1,000 women in a specified population group.

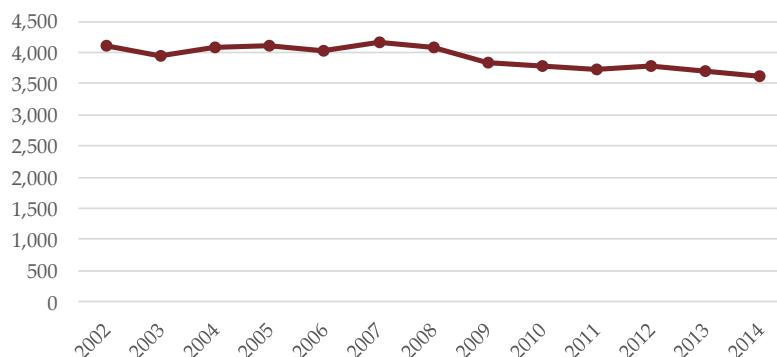
The table and graph includes the resident live birth counts for Norfolk, Virginia.

RESIDENT LIVE BIRTH COUNTS
NORFOLK

Year	# of births
2002	4,119
2003	3,942
2004	4,094
2005	4,097
2006	4,036
2007	4,159
2008	4,088
2009	3,842
2010	3,791
2011	3,718
2012	3,773
2013	3,705
2014	3,620

Source: Virginia Department of Health

RESIDENT LIVE BIRTH COUNTS
NORFOLK



SURVIVAL RATIOS

The chart below demonstrates the ten-year changes in enrollment as students move through the system. Percentages greater than 100 indicate that there are more students than there were in the previous grade the previous year. In other words, there was an increase in student population where new students were added to the system. Percentages less than 100 indicate that there was decline or students left the system. If the exact number of students in 1st grade during the 2010-11 school year were present in 2nd grade for the 2011-12 school year, the survival ratio would be 100 percent.

Birth-to-Kindergarten and Birth-to-First Grade: This ratio indicates the number of children born in the area who attend kindergarten and first grade in the Division five and six years later. What is important to note is the trend in survival ratios, not necessarily the actual number.

The following table illustrates the historical survival ratios in the Norfolk Public Schools over the past ten years by grade level.

Survival Ratios - District-wide

from	to	Birth to K	K to 1	Birth to 1	1 to 2	2 to 3	3 to 4	4 to 5	5 to 6	6 to 7	7 to 8	8 to 9	9 to 10	10 to 11	11 to 12
2008	2009	68.88%	99.47%	70.78%	94.50%	95.43%	94.48%	95.94%	96.48%	95.00%	95.71%	149.16%	65.38%	64.68%	108.92%
2009	2010	72.22%	99.11%	68.27%	94.55%	96.50%	95.96%	96.07%	96.58%	92.19%	97.61%	140.53%	67.55%	66.37%	107.72%
2010	2011	73.17%	96.62%	69.78%	94.28%	95.87%	95.84%	95.64%	96.65%	96.21%	96.27%	133.87%	70.81%	69.48%	108.13%
2011	2012	72.76%	95.16%	69.62%	93.53%	96.13%	95.37%	95.90%	97.04%	96.83%	93.41%	126.15%	76.24%	68.86%	103.87%
2012	2013	71.31%	97.92%	71.24%	94.59%	95.96%	93.33%	94.73%	94.10%	94.20%	94.30%	126.48%	79.50%	74.02%	89.15%
2013	2014	76.47%	97.29%	69.37%	92.61%	95.41%	93.18%	92.34%	96.67%	95.63%	94.15%	137.22%	74.48%	69.11%	91.50%
2014	2015	71.19%	97.00%	74.18%	94.82%	96.25%	92.78%	96.61%	99.77%	95.88%	94.28%	145.65%	68.16%	67.26%	103.03%
2015	2016	71.71%	94.55%	67.32%	92.53%	94.31%	93.68%	94.48%	94.33%	94.08%	92.87%	145.84%	66.13%	67.47%	106.44%
2016	2017	68.73%	97.49%	69.90%	93.77%	94.58%	94.52%	94.66%	95.77%	95.32%	92.92%	139.71%	68.67%	71.44%	105.35%
mean simple all years		71.83%	97.18%	70.05%	93.91%	95.60%	94.35%	95.15%	96.38%	95.04%	94.61%	138.29%	70.77%	68.74%	102.68%
std. dev. simple all years		2.33%	1.62%	1.95%	0.86%	0.75%	1.18%	1.28%	1.66%	1.39%	1.61%	8.24%	4.90%	2.78%	7.29%
mean simple 5 years		71.88%	96.85%	70.40%	93.66%	95.30%	93.50%	94.57%	96.13%	95.02%	93.70%	138.98%	71.39%	69.86%	99.10%
std. dev. simple 5 years		2.82%	1.33%	2.54%	1.07%	0.84%	0.65%	1.51%	2.29%	0.83%	0.74%	7.93%	5.50%	2.86%	8.14%
mean simple 3 years		70.54%	96.35%	70.47%	93.70%	95.04%	93.66%	95.25%	96.62%	95.09%	93.36%	143.73%	67.65%	68.72%	104.94%
std. dev. simple 3 years		1.59%	1.57%	3.47%	1.15%	1.05%	0.87%	1.18%	2.82%	0.92%	0.80%	3.49%	1.34%	2.36%	1.74%
mean simple 2 years		70.22%	96.02%	68.61%	93.15%	94.44%	94.10%	94.57%	95.05%	94.70%	92.90%	142.77%	67.40%	69.46%	105.90%
std. dev. simple 2 years		2.11%	2.07%	1.83%	0.88%	0.19%	0.60%	0.13%	1.02%	0.88%	0.04%	4.34%	1.80%	2.81%	0.77%
mean weighted all years		71.20%	96.70%	69.98%	93.63%	95.14%	93.96%	94.83%	96.16%	95.11%	93.64%	140.06%	69.79%	69.44%	102.74%
std. dev. weighted all years		2.45%	1.41%	2.25%	0.90%	0.83%	0.91%	1.21%	1.89%	0.96%	1.11%	6.60%	4.17%	2.38%	6.20%
mean weighted 5 years		70.30%	96.68%	69.77%	93.53%	94.80%	93.99%	94.72%	95.89%	95.06%	93.18%	141.49%	68.58%	69.86%	104.12%
std. dev. weighted 5 years		2.28%	1.41%	2.23%	0.84%	0.71%	0.71%	0.98%	1.79%	0.71%	0.60%	4.44%	2.91%	2.27%	4.67%
mean weighted 3 years		69.35%	96.95%	69.62%	93.59%	94.60%	94.30%	94.71%	95.68%	95.12%	92.97%	141.02%	68.20%	70.58%	105.45%
std. dev. weighted 3 years		1.46%	1.36%	1.65%	0.65%	0.43%	0.54%	0.48%	1.21%	0.61%	0.32%	3.07%	1.18%	2.02%	0.78%
mean weighted 2 years		68.87%	97.35%	69.78%	93.71%	94.56%	94.48%	94.66%	95.70%	95.26%	92.92%	140.00%	68.55%	71.25%	105.40%
std. dev. weighted 2 years		0.90%	0.88%	0.78%	0.37%	0.08%	0.25%	0.06%	0.43%	0.37%	0.02%	1.85%	0.76%	1.20%	0.33%

NORFOLK PUBLIC SCHOOLS HISTORICAL ENROLLMENT

As indicated in the table below, over the past ten years, PK-12 student enrollment in the Norfolk Public Schools has decreased by 3,741 students, or approximately 11 percent. It should be noted that the historical enrollment tables represent students who live within a particular school boundary and is not reflective of the official enrollment counts submitted to the Virginia Department of Education.

Historical Enrollment - District-wide

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	2,209	2,298	2,336	2,372	2,182	2,288	2,163	2,167	2,046	1,923
K	2,805	2,820	2,959	2,953	3,026	2,915	2,938	2,699	2,666	2,593
1	2,872	2,790	2,795	2,859	2,810	2,963	2,836	2,850	2,552	2,599
2	2,778	2,714	2,638	2,635	2,674	2,658	2,744	2,689	2,637	2,393
3	2,663	2,651	2,619	2,529	2,533	2,566	2,536	2,641	2,536	2,494
4	2,589	2,516	2,544	2,510	2,412	2,364	2,391	2,353	2,474	2,397
5	2,443	2,484	2,417	2,433	2,407	2,285	2,183	2,310	2,223	2,342
6	2,200	2,357	2,399	2,336	2,361	2,265	2,209	2,178	2,179	2,129
7	2,333	2,090	2,173	2,308	2,262	2,224	2,166	2,118	2,049	2,077
8	2,250	2,233	2,040	2,092	2,156	2,133	2,094	2,042	1,967	1,904
9	3,657	3,356	3,138	2,731	2,639	2,727	2,927	3,050	2,978	2,748
10	2,384	2,391	2,267	2,222	2,082	2,098	2,031	1,995	2,017	2,045
11	1,468	1,542	1,587	1,575	1,530	1,541	1,450	1,366	1,346	1,441
12	1,593	1,599	1,661	1,716	1,636	1,364	1,410	1,494	1,454	1,418
Grand Total	34,244	33,841	33,573	33,271	32,710	32,391	32,078	31,952	31,124	30,503

Source: Norfolk City Schools

Historical Enrollment - District-wide

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	2,209	2,298	2,336	2,372	2,182	2,288	2,163	2,167	2,046	1,923
K - 5	16,150	15,975	15,972	15,919	15,862	15,751	15,628	15,542	15,088	14,818
6 - 8	6,783	6,680	6,612	6,736	6,779	6,622	6,469	6,338	6,195	6,110
9 - 12	9,102	8,888	8,653	8,244	7,887	7,730	7,818	7,905	7,795	7,652
Grand Total	34,244	33,841	33,573	33,271	32,710	32,391	32,078	31,952	31,124	30,503

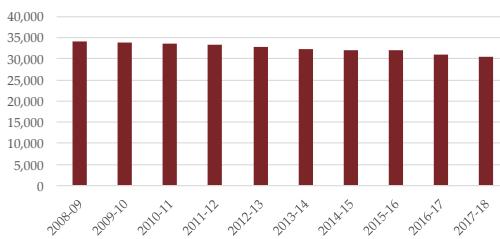
Source: Norfolk City Schools

Historical Enrollment - by Boundary

Boundary	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	Trend
Bay View ES	703	667	676	710	679	664	701	684	686	629	
Calcott ES	398	433	469	484	517	515	511	547	557	590	
Camp Allen ES	610	578	564	548	521	488	451	468	424	424	
Chesterfield Academy	576	539	503	495	469	474	450	462	405	382	
Coleman Place ES	954	905	877	897	910	796	841	819	792	723	
Crossroads ES	703	684	651	677	702	717	732	741	669	682	
Granby ES	743	766	773	747	723	777	737	666	665	689	
Ingleside ES	576	624	549	577	532	505	527	619	592	598	
Jacox ES	774	765	830	836	851	787	812	828	747	708	
Larchmont ES	433	448	447	459	465	488	511	458	480	469	
Larrymore ES	617	626	673	660	604	573	627	648	578	590	
Lindenwood ES	546	524	536	539	527	529	531	503	440	392	
Little Creek ES	766	739	776	795	868	916	845	840	791	758	
Monroe ES	466	420	448	460	473	481	458	416	390	374	
Norview ES	447	450	472	469	473	482	454	443	443	395	
Oceanair ES	565	541	503	565	489	516	551	587	582	548	
P.B. Young ES / Tidewater ES	897	886	886	885	923	900	949	947	867	860	
Poplar Halls ES / Fairlawn ES	833	826	919	872	802	773	739	725	666	626	
Richard Bowling ES	582	593	489	456	487	487	472	454	523	559	
Sewells Point ES	660	649	681	680	631	641	619	609	600	581	
Sherwood Forest ES	681	719	699	675	702	688	696	703	713	676	
Southside STEM Academy at Campostella	880	908	942	919	823	877	849	809	906	1,018	
St. Helena ES	453	448	395	400	378	423	396	405	353	350	
Suburban Park ES	566	566	608	579	545	536	545	531	519	496	
Tanners Creek ES	744	727	747	759	767	808	708	666	639	648	
Tarrallton ES	340	353	354	349	353	362	362	368	368	336	
Taylor ES	350	412	418	403	419	469	376	392	441	439	
Willard Model	716	710	689	672	666	652	629	608	597	583	
Willoughby ES / Ocean View ES	780	767	734	724	745	715	712	763	795	816	
Azalea Gardens MS	1,167	1,142	1,154	1,150	1,184	1,093	1,149	1,154	1,142	1,111	
Blair MS	1,349	1,275	1,268	1,320	1,374	1,396	1,317	1,350	1,258	1,187	
Lake Taylor MS	1,004	993	1,025	1,043	1,015	1,015	971	962	823	712	
Northside MS	890	898	832	850	835	860	845	819	839	877	
Norview MS	1,500	1,443	1,462	1,514	1,560	1,454	1,423	1,343	1,381	1,374	
Ruffner Academy	873	929	871	859	811	804	764	710	658	651	
Booker T. Washington HS	1,592	1,594	1,580	1,488	1,411	1,373	1,314	1,237	1,186	1,114	
Granby HS	2,001	2,045	1,990	1,888	1,765	1,733	1,818	1,898	1,929	1,863	
Lake Taylor HS	1,725	1,640	1,550	1,504	1,459	1,430	1,402	1,432	1,336	1,327	
Maury HS	1,848	1,706	1,713	1,589	1,515	1,455	1,450	1,519	1,578	1,584	
Norview HS	1,936	1,903	1,820	1,775	1,737	1,739	1,834	1,819	1,766	1,764	
Grand Total	34,244	33,841	33,573	33,271	32,710	32,391	32,078	31,952	31,124	30,503	

Source: Norfolk City Schools

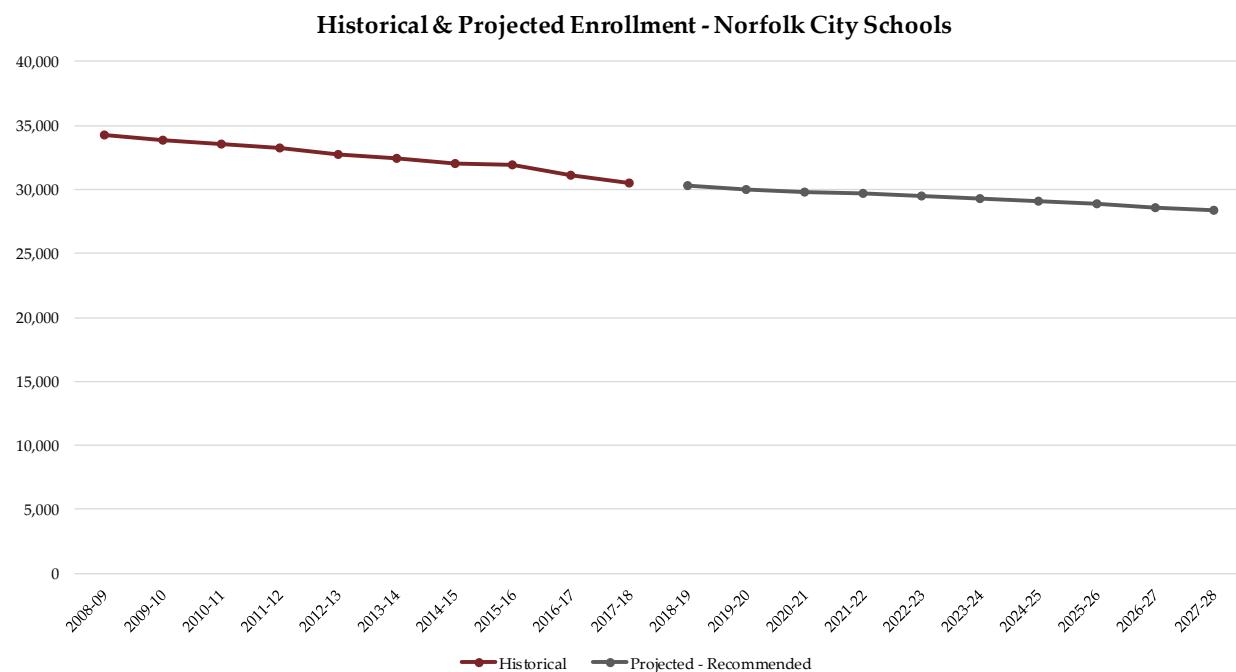
HISTORICAL ENROLLMENT - DISTRICT-WIDE



PROJECTED ENROLLMENT

Cooperative Strategies developed enrollment projections for the Norfolk Public Schools based on students living within school boundaries.

It should be noted that projected PK enrollment reflects the current, 2017-18 (fall), enrollment of 1,923 and was not developed using the cohort survival method.



NORFOLK PUBLIC SCHOOLS PROJECTED ENROLLMENT—RECOMMENDED

Based on the recommended projected enrollment, the student enrollment in the Norfolk Public Schools is projected to decrease from 30,503 students in 2017-18 to 28,366 students in 2027-28.

Projected Enrollment - Recommended - District-wide

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	1,923	1,923	1,923	1,923	1,923	1,923	1,923	1,923	1,923	1,923
K	2,507	2,447	2,504	2,504	2,504	2,504	2,504	2,504	2,504	2,504
1	2,510	2,426	2,370	2,422	2,422	2,422	2,422	2,422	2,422	2,422
2	2,463	2,371	2,292	2,245	2,292	2,292	2,292	2,292	2,292	2,292
3	2,299	2,370	2,276	2,201	2,145	2,196	2,196	2,196	2,196	2,196
4	2,377	2,192	2,264	2,175	2,101	2,050	2,098	2,098	2,098	2,098
5	2,292	2,273	2,089	2,173	2,085	2,008	1,965	2,008	2,008	2,008
6	2,287	2,254	2,225	2,050	2,125	2,038	1,969	1,920	1,967	1,967
7	2,061	2,210	2,181	2,149	1,981	2,058	1,968	1,899	1,860	1,897
8	1,966	1,959	2,100	2,073	2,040	1,881	1,963	1,877	1,810	1,771
9	2,692	2,793	2,780	2,960	2,943	2,869	2,652	2,778	2,660	2,556
10	1,927	1,891	1,964	1,975	2,098	2,091	2,032	1,879	1,989	1,891
11	1,458	1,367	1,345	1,393	1,399	1,492	1,490	1,461	1,352	1,426
12	1,522	1,531	1,444	1,417	1,480	1,494	1,570	1,597	1,542	1,415
Grand Total	30,284	30,007	29,757	29,660	29,538	29,318	29,044	28,854	28,623	28,366

Source: Cooperative Strategies

Projected Enrollment - Recommended - District-wide

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	1,923	1,923	1,923	1,923	1,923	1,923	1,923	1,923	1,923	1,923
K - 5	14,448	14,079	13,795	13,720	13,549	13,472	13,477	13,520	13,520	13,520
6 - 8	6,314	6,423	6,506	6,272	6,146	5,977	5,900	5,696	5,637	5,635
9 - 12	7,599	7,582	7,533	7,745	7,920	7,946	7,744	7,715	7,543	7,288
Grand Total	30,284	30,007	29,757	29,660	29,538	29,318	29,044	28,854	28,623	28,366

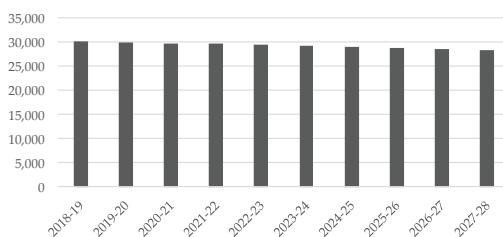
Source: Cooperative Strategies

Projected Enrollment - Recommended - by Boundary

Boundary	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Trend
Bay View ES	623	618	594	600	613	608	608	610	610	610	
Calcott ES	591	579	582	586	580	571	571	573	573	573	
Camp Allen ES	415	408	399	397	386	389	388	390	390	390	
Chesterfield Academy	370	361	349	348	348	347	347	348	348	348	
Coleman Place ES	682	674	662	641	627	625	627	628	628	628	
Crossroads ES	636	614	591	576	562	563	563	565	565	565	
Granby ES	699	706	700	711	716	709	710	712	712	712	
Ingleside ES	596	578	556	556	539	537	537	539	539	539	
Jacox ES	688	671	660	661	663	659	658	660	660	660	
Larchmont ES	470	465	464	460	452	451	451	452	452	452	
Larrymore ES	566	533	516	509	477	480	479	481	481	481	
Lindenwood ES	376	362	352	347	345	347	349	350	350	350	
Little Creek ES	734	702	684	656	658	658	658	660	660	660	
Monroe ES	354	346	349	344	343	342	342	343	343	343	
Norview ES	383	345	327	323	323	324	324	325	325	325	
Oceanair ES	542	510	499	497	482	484	484	485	485	485	
P.B. Young ES / Tidewater ES	837	823	821	818	824	814	814	816	816	816	
Poplar Halls ES / Fairlawn ES	587	559	543	538	522	525	525	526	526	526	
Richard Bowling ES	566	576	571	583	578	569	571	572	572	572	
Sewells Point ES	563	549	541	538	540	538	538	539	539	539	
Sherwood Forest ES	654	638	628	627	622	622	622	623	623	623	
Southside STEM Academy at Campostella	1,101	1,085	1,085	1,074	1,072	1,055	1,052	1,041	1,040	1,040	
St. Helena ES	322	315	303	300	291	291	291	292	292	292	
Suburban Park ES	483	467	461	476	474	465	466	467	467	467	
Tanners Creek ES	647	647	653	651	650	636	637	639	639	639	
Tarrallton ES	340	341	335	336	330	329	328	329	329	329	
Taylor ES	441	443	442	439	437	430	431	432	432	432	
Willard Model	573	553	531	521	511	509	509	510	510	510	
Willoughby ES / Ocean View ES	818	813	817	822	809	805	804	807	807	807	
Azalea Gardens MS	1,092	1,059	1,044	1,021	1,009	953	905	863	864	862	
Blair MS	1,343	1,341	1,335	1,268	1,259	1,232	1,229	1,210	1,192	1,194	
Lake Taylor MS	548	568	586	546	534	502	498	464	466	467	
Northside MS	943	1,020	1,032	1,014	993	998	1,007	965	953	952	
Norview MS	1,413	1,446	1,452	1,386	1,321	1,272	1,237	1,187	1,177	1,173	
Ruffner Academy	689	710	760	745	728	733	740	736	715	717	
Booker T. Washington HS	1,103	1,094	1,083	1,160	1,159	1,175	1,141	1,093	1,058	1,015	
Granby HS	1,801	1,836	1,894	1,935	2,086	2,046	1,976	2,046	2,012	1,993	
Lake Taylor HS	1,293	1,317	1,289	1,315	1,329	1,355	1,339	1,341	1,286	1,234	
Maury HS	1,529	1,502	1,473	1,493	1,460	1,465	1,461	1,422	1,414	1,357	
Norview HS	1,873	1,833	1,794	1,842	1,886	1,905	1,827	1,813	1,773	1,689	
Grand Total	30,284	30,007	29,757	29,660	29,538	29,318	29,044	28,854	28,623	28,366	

Source: Cooperative Strategies

**PROJECTED ENROLLMENT -
RECOMMENDED - DISTRICT-WIDE**



ENROLLMENT BY BOUNDARY

The following pages illustrate historical and projected enrollment by boundary.

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Calcott ES.....	29
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Monroe ES.....	41
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BAY VIEW ELEMENTARY

Historical Enrollment - Bay View Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	71	65	62	82	67	81	67	75	87	62
K	117	109	120	107	123	107	122	108	92	117
1	102	104	105	113	97	107	109	119	99	85
2	127	89	102	108	100	99	99	100	128	89
3	94	114	88	102	105	90	110	89	90	111
4	102	97	115	91	92	94	99	102	94	85
5	90	89	84	107	95	86	95	91	96	80
Grand Total	703	667	676	710	679	664	701	684	686	629

Source: Norfolk City Schools

Projected Enrollment - Recommended - Bay View Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	62	62	62	62	62	62	62	62	62	62
K	110	108	110	110	110	110	110	110	110	110
1	108	102	100	102	102	102	102	102	102	102
2	79	101	95	93	95	95	95	95	95	95
3	80	71	90	85	83	85	85	85	85	85
4	105	76	67	86	81	79	81	81	81	81
5	79	98	70	62	80	75	73	75	75	75
Grand Total	623	618	594	600	613	608	608	610	610	610

Source: Cooperative Strategies

CALCOTT ELEMENTARY

Historical Enrollment - Calcott Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	31	54	53	56	60	59	47	54	59	60
K	69	63	85	87	94	91	85	90	81	95
1	53	73	66	83	87	90	95	82	83	93
2	60	55	64	58	85	80	88	87	85	83
3	61	66	71	71	49	86	74	86	91	81
4	63	62	64	73	74	49	72	75	85	94
5	61	60	66	56	68	60	50	73	73	84
Grand Total	398	433	469	484	517	515	511	547	557	590

Source: Norfolk City Schools

Projected Enrollment - Recommended - Calcott Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	60	60	60	60	60	60	60	60	60	60
K	86	84	86	86	86	86	86	86	86	86
1	96	87	85	87	87	87	87	87	87	87
2	93	96	87	85	87	87	87	87	87	87
3	81	90	93	84	82	84	84	84	84	84
4	82	81	91	94	85	83	85	85	85	85
5	93	81	80	90	93	84	82	84	84	84
Grand Total	591	579	582	586	580	571	571	573	573	573

Source: Cooperative Strategies

CAMP ALLEN ELEMENTARY

Historical Enrollment - Camp Allen Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	58	69	64	75	70	73	65	64	51	55
K	118	120	115	97	92	82	87	76	88	69
1	102	97	109	98	81	83	76	83	56	71
2	99	89	81	87	85	72	64	69	65	62
3	73	82	66	61	74	65	59	57	54	62
4	73	59	83	62	53	65	50	61	53	50
5	87	62	46	68	66	48	50	58	57	55
Grand Total	610	578	564	548	521	488	451	468	424	424

Source: Norfolk City Schools

Projected Enrollment - Recommended - Camp Allen Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	55	55	55	55	55	55	55	55	55	55
K	71	69	71	71	71	71	71	71	71	71
1	59	60	58	60	60	60	60	60	60	60
2	67	54	56	54	56	56	56	56	56	56
3	57	61	50	52	50	52	52	52	52	52
4	57	53	58	47	48	47	48	48	48	48
5	49	56	51	58	46	48	46	48	48	48
Grand Total	415	408	399	397	386	389	388	390	390	390

Source: Cooperative Strategies

CHESTERFIELD ACADEMY

Historical Enrollment - Chesterfield Academy

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	76	101	87	90	80	82	82	86	71	60
K	96	58	72	71	73	67	69	65	59	59
1	83	86	62	62	63	67	75	68	58	53
2	87	69	83	63	66	60	65	69	65	55
3	76	81	59	85	56	69	47	62	52	55
4	81	72	72	55	77	54	65	51	57	51
5	77	72	68	69	54	75	47	61	43	49
Grand Total	576	539	503	495	469	474	450	462	405	382

Source: Norfolk City Schools

Projected Enrollment - Recommended - Chesterfield Academy

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	60	60	60	60	60	60	60	60	60	60
K	58	57	58	58	58	58	58	58	58	58
1	54	53	52	53	53	53	53	53	53	53
2	52	53	52	51	52	52	52	52	52	52
3	46	44	45	44	43	44	44	44	44	44
4	53	45	41	43	42	41	42	42	42	42
5	47	49	41	39	40	39	38	39	39	39
Grand Total	370	361	349	348	348	347	347	348	348	348

Source: Cooperative Strategies

COLEMAN PLACE ELEMENTARY

Historical Enrollment - Coleman Place Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	117	117	111	114	118	107	109	111	98	89
K	122	116	152	137	141	123	120	112	117	96
1	161	127	123	157	127	125	137	121	112	114
2	135	131	120	121	153	110	128	116	117	117
3	140	124	130	119	121	116	118	129	115	102
4	157	136	109	136	116	107	124	115	126	88
5	122	154	132	113	134	108	105	115	107	117
Grand Total	954	905	877	897	910	796	841	819	792	723

Source: Norfolk City Schools

Projected Enrollment - Recommended - Coleman Place Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	89	89	89	89	89	89	89	89	89	89
K	99	97	99	99	99	99	99	99	99	99
1	94	97	95	97	97	97	97	97	97	97
2	110	91	93	91	93	93	93	93	93	93
3	111	104	87	89	87	88	88	88	88	88
4	96	105	100	82	84	81	84	84	84	84
5	83	91	99	94	78	78	77	78	78	78
Grand Total	682	674	662	641	627	625	627	628	628	628

Source: Cooperative Strategies

CROSSROADS ELEMENTARY

Historical Enrollment - Crossroads Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	81	82	74	77	51	59	50	55	48	52
K	121	93	108	100	144	134	111	125	102	92
1	109	112	96	109	109	132	131	100	109	102
2	104	97	91	98	107	99	129	113	99	97
3	106	104	96	101	102	117	113	127	106	109
4	92	106	90	104	93	87	120	104	121	107
5	90	90	96	88	96	89	78	117	84	123
Grand Total	703	684	651	677	702	717	732	741	669	682

Source: Norfolk City Schools

Projected Enrollment - Recommended - Crossroads Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	52	52	52	52	52	52	52	52	52	52
K	90	88	90	90	90	90	90	90	90	90
1	90	88	86	88	88	88	88	88	88	88
2	94	83	82	80	82	82	82	82	82	82
3	103	101	89	88	84	88	88	88	88	88
4	107	100	99	86	85	83	85	85	85	85
5	100	102	93	92	81	80	78	80	80	80
Grand Total	636	614	591	576	562	563	563	565	565	565

Source: Cooperative Strategies

GRANBY ELEMENTARY

Historical Enrollment - Granby Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	73	91	89	70	83	85	72	75	71	78
K	110	117	111	135	124	128	138	95	119	125
1	123	141	124	102	105	132	106	135	103	114
2	114	112	128	117	97	103	131	89	114	95
3	107	102	110	123	104	106	99	109	84	108
4	101	109	112	104	111	112	86	81	89	84
5	115	94	99	96	99	111	105	82	85	85
Grand Total	743	766	773	747	723	777	737	666	665	689

Source: Norfolk City Schools

Projected Enrollment - Recommended - Granby Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	78	78	78	78	78	78	78	78	78	78
K	118	116	118	118	118	118	118	118	118	118
1	126	119	116	119	119	119	119	119	119	119
2	105	115	109	107	109	109	109	109	109	109
3	89	97	108	102	100	101	101	101	101	101
4	100	83	89	99	94	91	94	94	94	94
5	83	98	82	88	98	93	91	93	93	93
Grand Total	699	706	700	711	716	709	710	712	712	712

Source: Cooperative Strategies

INGLESIDE ELEMENTARY

Historical Enrollment - Ingleside Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	100	90	69	100	75	93	97	106	79	76
K	72	105	85	87	85	74	91	93	98	84
1	89	81	91	71	82	79	63	96	83	93
2	87	92	67	87	73	70	74	97	92	80
3	83	88	83	61	83	69	70	78	90	98
4	75	88	81	86	58	65	68	73	70	86
5	70	80	73	85	76	55	64	76	80	81
Grand Total	576	624	549	577	532	505	527	619	592	598

Source: Norfolk City Schools

Projected Enrollment - Recommended - Ingleside Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	76	76	76	76	76	76	76	76	76	76
K	82	79	81	81	81	81	81	81	81	81
1	79	77	75	77	77	77	77	77	77	77
2	96	82	80	78	80	80	80	80	80	80
3	78	92	79	76	74	76	76	76	76	76
4	94	74	88	75	72	70	72	72	72	72
5	91	98	77	93	79	77	75	77	77	77
Grand Total	596	578	556	556	539	537	537	539	539	539

Source: Cooperative Strategies

JACOX ELEMENTARY

Historical Enrollment - Jacox Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	87	109	121	131	133	122	116	115	100	94
K	117	108	131	120	137	120	129	118	104	119
1	128	103	118	135	119	129	143	136	121	101
2	107	126	122	116	119	103	122	136	118	100
3	111	107	117	111	102	110	103	119	117	104
4	119	104	104	120	117	89	115	95	103	99
5	105	108	117	103	124	114	84	109	84	91
Grand Total	774	765	830	836	851	787	812	828	747	708

Source: Norfolk City Schools

Projected Enrollment - Recommended - Jacox Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	94	94	94	94	94	94	94	94	94	94
K	111	109	111	111	111	111	111	111	111	111
1	117	110	108	110	110	110	110	110	110	110
2	90	104	98	96	98	98	98	98	98	98
3	89	84	94	89	86	88	88	88	88	88
4	95	82	77	87	82	81	82	82	82	82
5	92	88	78	74	82	77	75	77	77	77
Grand Total	688	671	660	661	663	659	658	660	660	660

Source: Cooperative Strategies

LARCHMONT ELEMENTARY

Historical Enrollment - Larchmont Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	26	16	26	18	23	24	19	18	25	27
K	73	84	66	82	70	87	92	72	69	70
1	78	82	83	71	79	79	92	92	76	83
2	66	73	75	82	71	78	77	78	95	79
3	64	67	77	73	83	74	82	77	78	76
4	74	64	66	77	68	81	69	65	72	71
5	52	62	54	56	71	65	80	56	65	63
Grand Total	433	448	447	459	465	488	511	458	480	469

Source: Norfolk City Schools

Projected Enrollment - Recommended - Larchmont Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	27	27	27	27	27	27	27	27	27	27
K	69	67	69	69	69	69	69	69	69	69
1	75	73	72	73	73	73	73	73	73	73
2	86	77	76	74	76	76	76	76	76	76
3	79	85	76	75	74	75	75	75	75	75
4	70	72	78	71	69	68	69	69	69	69
5	64	64	66	71	64	63	62	63	63	63
Grand Total	470	465	464	460	452	451	451	452	452	452

Source: Cooperative Strategies

LARRYMORE ELEMENTARY

Historical Enrollment - Larrymore Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	69	61	69	71	54	47	58	66	44	47
K	104	111	96	111	106	92	98	94	112	77
1	86	87	131	97	93	105	99	101	69	106
2	100	91	92	126	81	82	104	99	90	79
3	82	83	98	81	117	72	79	107	95	89
4	96	89	92	86	71	108	88	89	91	98
5	80	104	95	88	82	67	101	92	77	94
Grand Total	617	626	673	660	604	573	627	648	578	590

Source: Norfolk City Schools

Projected Enrollment - Recommended - Larrymore Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	47	47	47	47	47	47	47	47	47	47
K	80	78	80	80	80	80	80	80	80	80
1	70	72	71	72	72	72	72	72	72	72
2	104	69	72	70	72	72	72	72	72	72
3	77	101	66	70	67	69	69	69	69	69
4	90	77	102	68	70	69	70	70	70	70
5	98	89	78	102	69	71	69	71	71	71
Grand Total	566	533	516	509	477	480	479	481	481	481

Source: Cooperative Strategies

LINDENWOOD ELEMENTARY

Historical Enrollment - Lindenwood Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	59	58	66	74	64	65	50	55	46	31
K	68	76	95	76	75	82	84	72	75	62
1	84	75	79	86	94	77	92	79	63	62
2	76	80	74	75	75	92	67	81	63	54
3	81	83	69	71	87	71	90	63	70	65
4	98	73	79	69	63	82	71	78	59	58
5	80	79	74	88	69	60	77	75	64	60
Grand Total	546	524	536	539	527	529	531	503	440	392

Source: Norfolk City Schools

Projected Enrollment - Recommended - Lindenwood Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	31	31	31	31	31	31	31	31	31	31
K	64	62	64	64	64	64	64	64	64	64
1	56	58	58	58	58	58	58	58	58	58
2	53	48	51	49	51	51	51	51	51	51
3	54	53	49	51	48	51	51	51	51	51
4	60	51	49	45	48	45	48	48	48	48
5	58	59	50	49	45	47	46	47	47	47
Grand Total	376	362	352	347	345	347	349	350	350	350

Source: Cooperative Strategies

LITTLE CREEK ELEMENTARY

Historical Enrollment - Little Creek Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	67	65	78	83	81	86	71	71	64	66
K	142	124	140	146	160	149	139	146	117	117
1	125	129	131	136	143	169	143	137	151	112
2	110	124	118	116	129	135	136	134	119	135
3	109	99	115	112	126	141	128	129	124	113
4	107	98	98	102	127	116	131	116	109	115
5	106	100	96	100	102	120	97	107	107	100
Grand Total	766	739	776	795	868	916	845	840	791	758

Source: Norfolk City Schools

Projected Enrollment - Recommended - Little Creek Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	66	66	66	66	66	66	66	66	66	66
K	116	114	116	116	116	116	116	116	116	116
1	114	113	110	113	113	113	113	113	113	113
2	100	101	101	98	101	101	101	101	101	101
3	128	94	96	95	93	95	95	95	95	95
4	104	118	87	88	88	86	88	88	88	88
5	106	96	108	80	81	81	79	81	81	81
Grand Total	734	702	684	656	658	658	658	660	660	660

Source: Cooperative Strategies

MONROE ELEMENTARY

Historical Enrollment - Monroe Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	67	67	72	83	80	70	83	60	56	58
K	61	60	76	70	75	86	63	66	55	62
1	62	53	55	78	59	71	76	59	66	58
2	82	54	67	64	80	57	60	56	53	53
3	70	74	52	59	60	77	49	59	50	42
4	65	56	62	54	62	64	65	58	50	43
5	59	56	64	52	57	56	62	58	60	58
Grand Total	466	420	448	460	473	481	458	416	390	374

Source: Norfolk City Schools

Projected Enrollment - Recommended - Monroe Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	58	58	58	58	58	58	58	58	58	58
K	60	58	60	60	60	60	60	60	60	60
1	58	57	56	56	56	56	56	56	56	56
2	50	50	49	47	49	49	49	49	49	49
3	46	42	44	43	41	43	43	43	43	43
4	38	42	39	40	38	37	38	38	38	38
5	44	39	43	40	41	39	38	39	39	39
Grand Total	354	346	349	344	343	342	342	343	343	343

Source: Cooperative Strategies

NORVIEW ELEMENTARY

Historical Enrollment - Norview Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	37	50	47	58	55	53	45	47	44	38
K	58	62	71	70	74	94	69	59	63	52
1	87	62	76	66	73	72	97	70	56	50
2	74	80	68	63	67	71	57	84	67	52
3	71	67	78	63	65	66	71	51	82	62
4	61	65	70	68	74	60	62	73	59	83
5	59	64	62	81	65	66	53	59	72	58
Grand Total	447	450	472	469	473	482	454	443	443	395

Source: Norfolk City Schools

Projected Enrollment - Recommended - Norview Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	38	38	38	38	38	38	38	38	38	38
K	53	52	53	53	53	53	53	53	53	53
1	50	51	50	51	51	51	51	51	51	51
2	47	46	47	46	47	47	47	47	47	47
3	50	45	44	45	44	45	45	45	45	45
4	63	51	45	45	46	45	46	46	46	46
5	82	62	50	45	44	45	44	45	45	45
Grand Total	383	345	327	323	323	324	324	325	325	325

Source: Cooperative Strategies

OCEANAIR ELEMENTARY

Historical Enrollment - Oceanair Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	86	91	74	98	95	83	98	96	88	76
K	83	74	87	89	68	100	84	89	90	70
1	75	81	81	88	77	76	94	93	75	92
2	93	65	60	85	65	71	77	89	88	69
3	90	85	57	64	69	69	64	83	96	79
4	64	82	77	69	60	64	69	65	72	95
5	74	63	67	72	55	53	65	72	73	67
Grand Total	565	541	503	565	489	516	551	587	582	548

Source: Norfolk City Schools

Projected Enrollment - Recommended - Oceanair Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	76	76	76	76	76	76	76	76	76	76
K	73	71	73	73	73	73	73	73	73	73
1	71	74	72	74	74	74	74	74	74	74
2	85	66	68	67	68	68	68	68	68	68
3	67	83	64	66	65	66	66	66	66	66
4	77	65	81	62	64	63	64	64	64	64
5	93	75	65	79	62	64	63	64	64	64
Grand Total	542	510	499	497	482	484	484	485	485	485

Source: Cooperative Strategies

P.B. YOUNG ELEMENTARY (K-2) / TIDEWATER ELEMENTARY (3-5)

Historical Enrollment - P.B. Young Elementary (PK-2) / Tidewater Elementary (3-5)

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	129	141	130	143	143	124	141	139	126	115
K	112	136	161	145	174	155	164	163	145	170
1	144	114	135	139	146	176	163	156	138	126
2	159	135	122	121	127	148	149	139	126	128
3	120	140	120	117	125	117	139	145	120	109
4	118	113	122	115	89	104	100	104	131	108
5	115	107	96	105	119	76	93	101	81	104
Grand Total	897	886	886	885	923	900	949	947	867	860

Source: Norfolk City Schools

Projected Enrollment - Recommended - P.B. Young Elementary (PK-2) / Tidewater Elementary (3-5)

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	115	115	115	115	115	115	115	115	115	115
K	153	150	153	153	153	153	153	153	153	153
1	153	138	134	137	137	137	137	137	137	137
2	112	135	122	120	122	122	122	122	122	122
3	113	99	120	109	105	108	108	108	108	108
4	98	102	89	109	98	95	97	97	97	97
5	93	84	88	75	94	84	82	84	84	84
Grand Total	837	823	821	818	824	814	814	816	816	816

Source: Cooperative Strategies

POPLAR HALLS ELEMENTARY (PK-2) / FAIRLAWN ELEMENTARY (3-5)

Historical Enrollment - Poplar Halls Elementary (PK-2) / Fairlawn Elementary (3-5)

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	84	90	94	94	87	94	86	75	77	61
K	124	118	135	123	127	118	120	113	110	90
1	133	131	137	140	113	110	98	119	91	102
2	126	124	136	127	118	116	112	97	101	85
3	136	130	156	128	125	123	109	118	90	88
4	110	119	131	128	112	115	105	103	107	98
5	120	114	130	132	120	97	109	100	90	102
Grand Total	833	826	919	872	802	773	739	725	666	626

Source: Norfolk City Schools

Projected Enrollment - Recommended - Poplar Halls Elementary (PK-2) / Fairlawn Elementary (3-5)

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	61	61	61	61	61	61	61	61	61	61
K	93	91	93	93	93	93	93	93	93	93
1	80	84	81	83	83	83	83	83	83	83
2	97	76	78	77	78	78	78	78	78	78
3	80	91	72	74	72	74	74	74	74	74
4	85	77	87	69	71	70	71	71	71	71
5	91	79	71	81	64	66	65	66	66	66
Grand Total	587	559	543	538	522	525	525	526	526	526

Source: Cooperative Strategies

RICHARD BOWLING ELEMENTARY

Historical Enrollment - Richard Bowling Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	79	86	94	75	54	74	68	73	83	98
K	86	76	64	65	71	50	73	59	81	80
1	82	98	61	64	94	74	56	73	68	77
2	80	84	74	63	73	82	70	61	79	66
3	88	76	65	67	67	71	74	66	73	84
4	74	90	57	65	64	69	65	66	74	78
5	93	83	74	57	64	67	66	56	65	76
Grand Total	582	593	489	456	487	487	472	454	523	559

Source: Norfolk City Schools

Projected Enrollment - Recommended - Richard Bowling Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	98	98	98	98	98	98	98	98	98	98
K	73	71	73	73	73	73	73	73	73	73
1	81	74	72	74	74	74	74	74	74	74
2	75	80	73	72	73	73	73	73	73	73
3	73	84	88	81	78	81	81	81	81	81
4	91	79	90	96	88	85	88	88	88	88
5	75	90	77	89	94	85	84	85	85	85
Grand Total	566	576	571	583	578	569	571	572	572	572

Source: Cooperative Strategies

SEWELLS POINT ELEMENTARY

Historical Enrollment - Sewells Point Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	68	75	79	85	75	76	72	72	66	76
K	122	123	113	132	119	133	119	108	102	106
1	99	108	119	116	105	135	106	105	99	89
2	94	93	98	97	89	87	116	96	88	82
3	103	85	99	94	83	67	73	103	96	82
4	94	82	86	87	77	84	61	66	90	73
5	80	83	87	69	83	59	72	59	59	73
Grand Total	660	649	681	680	631	641	619	609	600	581

Source: Norfolk City Schools

Projected Enrollment - Recommended - Sewells Point Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	76	76	76	76	76	76	76	76	76	76
K	104	101	104	104	104	104	104	104	104	104
1	93	91	89	91	91	91	91	91	91	91
2	75	79	77	75	77	77	77	77	77	77
3	77	70	73	72	70	72	72	72	72	72
4	73	68	62	65	64	62	63	63	63	63
5	65	64	60	55	58	56	55	56	56	56
Grand Total	563	549	541	538	540	538	538	539	539	539

Source: Cooperative Strategies

SHERWOOD FOREST ELEMENTARY

Historical Enrollment - Sherwood Forest Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	73	75	85	73	73	82	74	73	68	58
K	92	115	109	118	121	93	117	112	123	105
1	98	93	106	105	117	104	95	115	106	103
2	109	104	107	103	98	114	116	101	107	95
3	104	103	94	97	99	90	104	112	106	103
4	116	113	95	91	108	103	97	95	113	103
5	89	116	103	88	86	102	93	95	90	109
Grand Total	681	719	699	675	702	688	696	703	713	676

Source: Norfolk City Schools

Projected Enrollment - Recommended - Sherwood Forest Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	58	58	58	58	58	58	58	58	58	58
K	104	102	104	104	104	104	104	104	104	104
1	100	99	97	99	99	99	99	99	99	99
2	99	95	94	93	94	94	94	94	94	94
3	93	96	93	92	90	92	92	92	92	92
4	101	91	95	90	90	89	90	90	90	90
5	99	97	87	91	87	86	85	86	86	86
Grand Total	654	638	628	627	622	622	622	623	623	623

Source: Cooperative Strategies

SOUTHSIDE STEM ACADEMY AT CAMPOSTELLA

Historical Enrollment - Southside STEM Academy at Campostella

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	204	185	201	194	122	190	157	139	125	118
K	114	140	150	141	132	117	129	107	115	107
1	122	129	128	133	130	124	116	125	111	123
2	124	115	117	125	132	120	124	119	136	121
3	128	127	134	109	110	121	117	112	117	136
4	93	111	98	117	102	95	117	108	117	113
5	95	101	114	100	95	110	89	99	91	102
6									94	97
7										101
Grand Total	880	908	942	919	823	877	849	809	906	1,018

Source: Norfolk City Schools

Projected Enrollment - Recommended - Southside STEM Academy at Campostella

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	118	118	118	118	118	118	118	118	118	118
K	106	103	105	105	105	105	105	105	105	105
1	110	108	106	108	108	108	108	108	108	108
2	134	119	118	115	118	118	118	118	118	118
3	119	131	117	115	113	115	115	115	115	115
4	130	114	126	112	111	108	110	110	110	110
5	98	113	98	109	97	96	94	96	96	96
6	105	100	116	101	112	99	98	96	98	98
7	91	98	94	108	94	104	93	92	90	92
Grand Total	1,101	1,085	1,085	1,074	1,072	1,055	1,052	1,041	1,040	1,040

Source: Cooperative Strategies

ST. HELENA ELEMENTARY

Historical Enrollment - St. Helena Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	94	89	95	88	87	73	76	79	61	61
K	68	53	45	57	54	68	62	54	50	41
1	61	72	51	48	50	63	61	62	46	51
2	63	50	52	52	45	60	53	54	45	41
3	48	74	43	59	51	49	57	64	54	55
4	61	50	66	39	51	50	43	45	61	42
5	58	60	43	57	40	60	44	47	36	59
Grand Total	453	448	395	400	378	423	396	405	353	350

Source: Norfolk City Schools

Projected Enrollment - Recommended - St. Helena Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	61	61	61	61	61	61	61	61	61	61
K	41	40	41	41	41	41	41	41	41	41
1	41	41	40	41	41	41	41	41	41	41
2	45	37	36	36	36	36	36	36	36	36
3	48	53	43	43	42	43	43	43	43	43
4	46	40	44	36	36	35	36	36	36	36
5	40	43	38	42	34	34	33	34	34	34
Grand Total	322	315	303	300	291	291	291	292	292	292

Source: Cooperative Strategies

SUBURBAN PARK ELEMENTARY

Historical Enrollment - Suburban Park Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	63	54	68	55	54	54	61	66	75	62
K	83	111	98	100	103	95	94	73	79	91
1	93	78	97	91	94	92	88	80	67	79
2	86	92	78	83	78	93	93	92	72	54
3	87	80	88	80	71	78	87	85	76	67
4	72	87	89	89	65	58	55	73	69	71
5	82	64	90	81	80	66	67	62	81	72
Grand Total	566	566	608	579	545	536	545	531	519	496

Source: Norfolk City Schools

Projected Enrollment - Recommended - Suburban Park Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	62	62	62	62	62	62	62	62	62	62
K	80	77	80	80	80	80	80	80	80	80
1	85	75	73	75	75	75	75	75	75	75
2	74	79	71	70	71	71	71	71	71	71
3	48	67	72	63	62	63	63	63	63	63
4	58	43	58	63	56	54	56	56	56	56
5	76	64	45	63	68	60	59	60	60	60
Grand Total	483	467	461	476	474	465	466	467	467	467

Source: Cooperative Strategies

TANNERS CREEK ELEMENTARY

Historical Enrollment - Tanners Creek Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	72	76	87	77	67	76	65	69	76	70
K	113	103	106	128	129	101	114	85	88	105
1	132	124	108	109	122	139	94	102	97	101
2	96	120	115	109	111	127	120	97	87	100
3	113	91	116	111	109	129	105	109	94	87
4	112	103	112	116	110	116	104	97	95	91
5	106	110	103	109	119	120	106	107	102	94
Grand Total	744	727	747	759	767	808	708	666	639	648

Source: Norfolk City Schools

Projected Enrollment - Recommended - Tanners Creek Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	70	70	70	70	70	70	70	70	70	70
K	92	90	92	92	92	92	92	92	92	92
1	113	100	97	99	99	99	99	99	99	99
2	99	112	98	96	98	98	98	98	98	98
3	98	98	109	96	95	96	96	96	96	96
4	81	92	91	103	91	88	91	91	91	91
5	94	85	96	95	105	93	91	93	93	93
Grand Total	647	647	653	651	650	636	637	639	639	639

Source: Cooperative Strategies

TARRALLTON ELEMENTARY

Historical Enrollment - Tarralton Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	46	49	50	30	46	55	50	52	53	39
K	57	60	60	71	45	55	71	63	65	58
1	59	54	57	51	67	44	55	67	57	65
2	44	60	45	60	48	57	44	47	61	49
3	53	49	57	39	51	46	56	43	47	52
4	38	43	49	56	47	57	42	49	41	41
5	43	38	36	42	49	48	44	47	44	32
Grand Total	340	353	354	349	353	362	362	368	368	336

Source: Norfolk City Schools

Projected Enrollment - Recommended - Tarralton Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	39	39	39	39	39	39	39	39	39	39
K	58	57	58	58	58	58	58	58	58	58
1	56	56	55	56	56	56	56	56	56	56
2	58	50	49	49	49	49	49	49	49	49
3	46	54	47	46	46	46	46	46	46	46
4	48	43	50	44	43	43	43	43	43	43
5	35	42	37	44	39	38	37	38	38	38
Grand Total	340	341	335	336	330	329	328	329	329	329

Source: Cooperative Strategies

TAYLOR ELEMENTARY

Historical Enrollment - Taylor Elementary

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	24	24	29	27	25	34	21	23	36	34
K	53	62	59	67	71	69	60	63	63	69
1	57	68	65	67	65	83	60	63	71	68
2	60	66	69	66	67	70	60	60	72	71
3	66	63	61	67	67	67	58	66	66	70
4	47	79	59	52	70	73	56	57	71	62
5	43	50	76	57	54	73	61	60	62	65
Grand Total	350	412	418	403	419	469	376	392	441	439

Source: Norfolk City Schools

Projected Enrollment - Recommended - Taylor Elementary

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	34	34	34	34	34	34	34	34	34	34
K	63	61	63	63	63	63	63	63	63	63
1	74	67	65	67	67	67	67	67	67	67
2	68	74	67	66	67	67	67	67	67	67
3	72	69	75	68	66	68	68	68	68	68
4	69	70	68	74	67	65	67	67	67	67
5	61	68	70	67	73	66	65	66	66	66
Grand Total	441	443	442	439	437	430	431	432	432	432

Source: Cooperative Strategies

WILLARD MODEL SCHOOL

Historical Enrollment - Willard Model School

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	67	69	74	56	65	75	67	60	60	57
K	122	111	103	99	109	108	105	97	86	81
1	105	112	97	113	112	114	107	101	100	96
2	112	106	102	83	108	92	103	98	96	90
3	97	111	104	100	80	97	99	82	87	96
4	125	80	117	106	101	70	89	94	76	89
5	88	121	92	115	91	96	59	76	92	74
Grand Total	716	710	689	672	666	652	629	608	597	583

Source: Norfolk City Schools

Projected Enrollment - Recommended - Willard Model School

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	57	57	57	57	57	57	57	57	57	57
K	80	78	80	80	80	80	80	80	80	80
1	85	84	82	84	84	84	84	84	84	84
2	87	78	77	76	77	77	77	77	77	77
3	87	85	75	74	73	74	74	74	74	74
4	92	83	81	72	71	70	71	71	71	71
5	85	88	79	78	69	67	66	67	67	67
Grand Total	573	553	531	521	511	509	509	510	510	510

Source: Cooperative Strategies

WILLOUGHBY ELEMENTARY (PK) / OCEAN VIEW ELEMENTARY (K-5)

Historical Enrollment - Willoughby Elementary (PK) / Ocean View Elementary (K-5)

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
PK	101	99	88	95	95	92	96	93	109	105
K	128	132	146	122	130	137	129	122	118	124
1	140	116	104	131	107	112	109	111	121	130
2	104	138	111	80	127	110	106	131	109	112
3	102	96	116	104	92	113	102	111	116	109
4	101	86	89	93	100	73	103	95	119	121
5	104	100	80	99	94	78	67	100	103	115
Grand Total	780	767	734	724	745	715	712	763	795	816

Source: Norfolk City Schools

Projected Enrollment - Recommended - Willoughby Elementary (PK) / Ocean View Elementary (K-5)

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
PK	105	105	105	105	105	105	105	105	105	105
K	120	117	119	119	119	119	119	119	119	119
1	122	118	115	118	118	118	118	118	118	118
2	129	121	116	114	116	116	116	116	116	116
3	110	126	118	114	112	114	114	114	114	114
4	114	115	132	124	119	117	119	119	119	119
5	118	111	112	128	120	116	113	116	116	116
Grand Total	818	813	817	822	809	805	804	807	807	807

Source: Cooperative Strategies

AZALEA GARDENS MIDDLE

Historical Enrollment - Azalea Gardens Middle

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
6	366	406	419	379	403	397	395	406	396	376
7	381	363	390	408	369	355	386	385	388	378
8	420	373	345	363	412	341	368	363	358	357
Grand Total	1,167	1,142	1,154	1,150	1,184	1,093	1,149	1,154	1,142	1,111

Source: Norfolk City Schools

Projected Enrollment - Recommended - Azalea Gardens Middle

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
6	376	355	363	354	341	305	304	297	304	304
7	360	362	340	347	342	327	291	290	285	289
8	356	342	341	320	326	321	310	276	275	269
Grand Total	1,092	1,059	1,044	1,021	1,009	953	905	863	864	862

Source: Cooperative Strategies

BLAIR MIDDLE

Historical Enrollment - Blair Middle

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
6	418	465	445	469	499	478	436	467	411	418
7	474	382	430	431	470	472	457	446	423	386
8	457	428	393	420	405	446	424	437	424	383
Grand Total	1,349	1,275	1,268	1,320	1,374	1,396	1,317	1,350	1,258	1,187

Source: Norfolk City Schools

Projected Enrollment - Recommended - Blair Middle

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
6	485	430	452	416	422	423	410	401	410	410
7	456	478	426	445	409	417	420	404	396	404
8	402	433	457	407	428	392	399	405	386	380
Grand Total	1,343	1,341	1,335	1,268	1,259	1,232	1,229	1,210	1,192	1,194

Source: Cooperative Strategies

LAKE TAYLOR MIDDLE

Historical Enrollment - Lake Taylor Middle

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
6	341	359	368	371	359	350	332	323	224	220
7	328	317	327	341	342	334	332	327	300	212
8	335	317	330	331	314	331	307	312	299	280
Grand Total	1,004	993	1,025	1,043	1,015	1,015	971	962	823	712

Source: Norfolk City Schools

Projected Enrollment - Recommended - Lake Taylor Middle

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
6	201	201	198	163	190	161	161	157	161	161
7	177	194	197	192	159	187	157	157	153	157
8	170	173	191	191	185	154	180	150	152	149
Grand Total	548	568	586	546	534	502	498	464	466	467

Source: Cooperative Strategies

NORTHSIDE MIDDLE

Historical Enrollment - Northside Middle

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
6	297	299	291	304	287	297	283	276	323	323
7	303	278	267	281	284	272	285	253	273	306
8	290	321	274	265	264	291	277	290	243	248
Grand Total	890	898	832	850	835	860	845	819	839	877

Source: Norfolk City Schools

Projected Enrollment - Recommended - Northside Middle

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
6	334	391	337	318	367	345	330	322	330	330
7	313	326	379	329	308	355	332	320	313	319
8	296	303	316	367	318	298	345	323	310	303
Grand Total	943	1,020	1,032	1,014	993	998	1,007	965	953	952

Source: Cooperative Strategies

NORVIEW MIDDLE

Historical Enrollment - Norview Middle

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
6	499	483	569	505	556	462	495	478	490	477
7	521	462	456	563	495	526	446	452	456	462
8	480	498	437	446	509	466	482	413	435	435
Grand Total	1,500	1,443	1,462	1,514	1,560	1,454	1,423	1,343	1,381	1,374

Source: Norfolk City Schools

Projected Enrollment - Recommended - Norview Middle

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
6	515	518	490	446	449	434	415	403	414	414
7	456	491	493	466	425	428	409	390	383	390
8	442	437	469	474	447	410	413	394	380	369
Grand Total	1,413	1,446	1,452	1,386	1,321	1,272	1,237	1,187	1,177	1,173

Source: Cooperative Strategies

RUFFNER ACADEMY

Historical Enrollment - Ruffner Academy

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
6	279	345	307	308	257	281	268	228	241	218
7	326	288	303	284	302	265	260	255	209	232
8	268	296	261	267	252	258	236	227	208	201
Grand Total	873	929	871	859	811	804	764	710	658	651

Source: Norfolk City Schools

Projected Enrollment - Recommended - Ruffner Academy

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
6	271	259	269	252	244	271	251	244	250	250
7	208	261	252	262	244	240	266	246	240	246
8	210	190	239	231	240	222	223	246	225	221
Grand Total	689	710	760	745	728	733	740	736	715	717

Source: Cooperative Strategies

BOOKER T. WASHINGTON HIGH

Historical Enrollment - Booker T. Washington High

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
9	695	620	570	522	491	505	514	475	449	396
10	410	449	380	395	410	362	347	323	314	311
11	220	273	314	268	258	289	250	237	215	232
12	267	252	316	303	252	217	203	202	208	175
Grand Total	1,592	1,594	1,580	1,488	1,411	1,373	1,314	1,237	1,186	1,114

Source: Norfolk City Schools

Projected Enrollment - Recommended - Booker T. Washington High

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
9	401	420	414	487	435	452	406	402	385	377
10	274	278	292	287	335	302	308	280	279	262
11	229	200	204	213	206	244	220	225	204	203
12	199	196	173	173	183	177	207	186	190	173
Grand Total	1,103	1,094	1,083	1,160	1,159	1,175	1,141	1,093	1,058	1,015

Source: Cooperative Strategies

GRANBY HIGH

Historical Enrollment - Granby High

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
9	803	805	779	617	554	608	685	714	726	649
10	516	550	522	537	460	481	462	492	498	487
11	345	330	352	304	340	312	290	293	310	291
12	337	360	337	430	411	332	381	399	395	436
Grand Total	2,001	2,045	1,990	1,888	1,765	1,733	1,818	1,898	1,929	1,863

Source: Norfolk City Schools

Projected Enrollment - Recommended - Granby High

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
9	637	691	722	708	794	671	660	735	713	684
10	466	450	503	535	526	588	498	489	557	534
11	301	288	279	316	338	331	371	318	313	354
12	397	407	390	376	428	456	447	504	429	421
Grand Total	1,801	1,836	1,894	1,935	2,086	2,046	1,976	2,046	2,012	1,993

Source: Cooperative Strategies

LAKE TAYLOR HIGH

Historical Enrollment - Lake Taylor High

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
9	687	653	567	500	510	521	528	596	561	539
10	469	425	442	407	365	377	352	333	337	321
11	272	268	259	316	309	288	298	269	264	256
12	297	294	282	281	275	244	224	234	174	211
Grand Total	1,725	1,640	1,550	1,504	1,459	1,430	1,402	1,432	1,336	1,327

Source: Norfolk City Schools

Projected Enrollment - Recommended - Lake Taylor High

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
9	505	543	504	548	542	565	526	538	486	475
10	333	312	332	310	334	332	342	322	327	295
11	254	262	245	262	247	263	266	272	259	262
12	201	200	208	195	206	195	205	209	214	202
Grand Total	1,293	1,317	1,289	1,315	1,329	1,355	1,339	1,341	1,286	1,234

Source: Cooperative Strategies

MAURY HIGH

Historical Enrollment - Maury High

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
9	683	577	595	513	475	473	536	567	574	518
10	480	467	458	455	414	385	392	419	412	452
11	346	364	326	317	333	320	284	260	310	317
12	339	298	334	304	293	277	238	273	282	297
Grand Total	1,848	1,706	1,713	1,589	1,515	1,455	1,450	1,519	1,578	1,584

Source: Norfolk City Schools

Projected Enrollment - Recommended - Maury High

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
9	471	496	508	532	457	497	484	470	449	433
10	401	374	388	400	419	364	395	383	375	357
11	342	300	283	288	298	313	278	302	292	287
12	315	332	294	273	286	291	304	267	298	280
Grand Total	1,529	1,502	1,473	1,493	1,460	1,465	1,461	1,422	1,414	1,357

Source: Cooperative Strategies

NORVIEW HIGH

Historical Enrollment - Norview High

Grade	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
9	789	701	627	579	609	620	664	698	668	646
10	509	500	465	428	433	493	478	428	456	474
11	285	307	336	370	290	332	328	307	247	345
12	353	395	392	398	405	294	364	386	395	299
Grand Total	1,936	1,903	1,820	1,775	1,737	1,739	1,834	1,819	1,766	1,764

Source: Norfolk City Schools

Projected Enrollment - Recommended - Norview High

Grade	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
9	678	643	632	685	715	684	576	633	627	587
10	453	477	449	443	484	505	489	405	451	443
11	332	317	334	314	310	341	355	344	284	320
12	410	396	379	400	377	375	407	431	411	339
Grand Total	1,873	1,833	1,794	1,842	1,886	1,905	1,827	1,813	1,773	1,689

Source: Cooperative Strategies

CONCLUSION

As with any projection, the Division should pay close attention to live birth counts, enrollment in elementary schools, open enrollment, non-public enrollment, in / out migration patterns, and any housing growth. It is recommended that this document be reviewed on an annual basis to determine how more recent growth and enrollment trends will impact the enrollment projections.

Cooperative Strategies is pleased to have had the opportunity to provide the Division with enrollment projection services. We hope this document will provide the necessary information to make informed decisions about the future of the Norfolk Public Schools.